



Lesson 1.2

UNMO Command and Control (C2) Structure

Content



- Levels of authority in the UN
- Key UN Authority, Command & Control (AC2) definitions for UNMO
- UNMO Command and Control (C2) structure
- Roles and responsibilities of UNMO at FHQ
- UNMO Team Site (TS) Structure
- Key roles and responsibilities of UNMO at TS
- UNMO TS operating rhythm

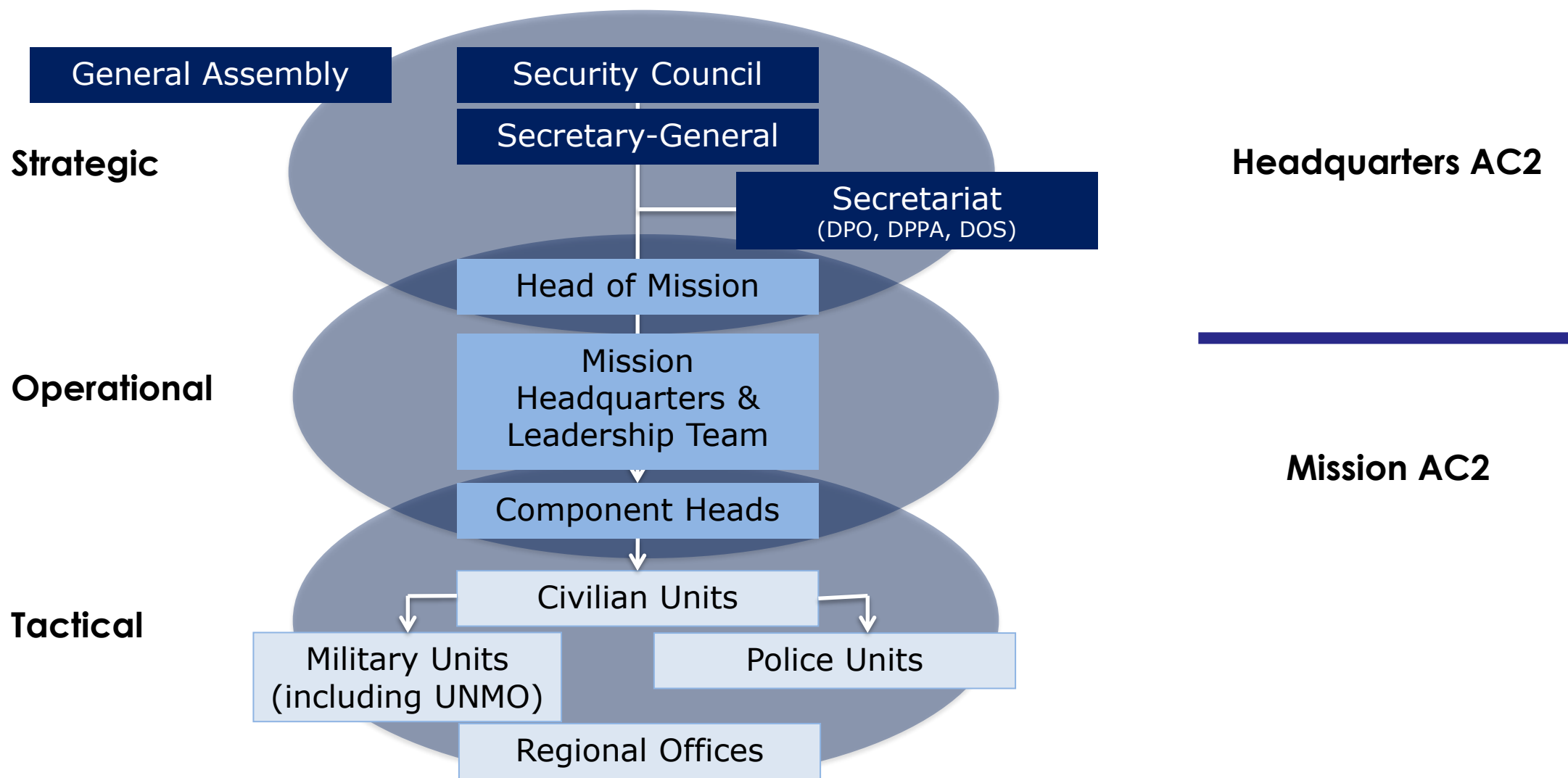


Learning Outcomes

- Explain the levels of AC2 in UNPKO
- Explain the UNMO C2 structure in Multidimensional and Traditional UNPKO
- Describe the UNMO TS structure
- Explain the key roles and responsibilities of UNMO at FHQ and TS
- Explain the UNMO TS operating rhythm



Levels of Authority in UNPKO





Headquarters-level AC2

- **SC:** Establishes UNPKO, provides mandates and specifies high-level political objectives
- **SG:** Responsible for implementing mission mandates
- **USG DPO:** Provides political and strategic direction to UNPKO
- **USG DOS:** Provides operational support to UNPKO
- **USG DSS:** Provides executive direction of UNSMS and responsible for the safety and security of UN personnel
- **USG DMSPC:** Manages the administrative framework, including rules and regulations

Mission-level AC2



- HOM is responsible for mandate implementation and managing resources
- MLT supports the HOM in executing those functions
- MLT composition will be specific to each mission which includes:
 - HOM/SRSG, DSRSG, DSRSG/RC/HC, COS, HOMC, HOPC, D/CMS, Security Advisor, Senior Legal Advisor
 - Other senior heads/advisors – Human Rights, Gender, Protection

Key UN AC2 Definitions for UNMO



- UN Operational Authority
- UN Operational Command and Control
- UN Tactical Command and Control



UN Operational Authority

- Authority transferred by Member States to the UN to use the operational capabilities of their deployed military units and individual military personnel, including UNMO, to undertake mandated missions and tasks, within the following limits:
 - Security Council mandate
 - Specified period of time
 - Mission area

UN Operational Command and Control



- Authority delegated to a Military Commander for the direction, coordination and control of personnel under command
- HOMC exercises Operational C2 over all Military Units and individual uniformed personnel (UNMEM, UNSO)
- Operational C2 includes:
 - Authority to assign tasks
 - Designate objectives and give direction to individual uniformed personnel, units and sub-units to accomplish the mission
 - Maintenance of discipline, including prevention and reporting of misconduct

UN Tactical Command and Control



- Authority delegated by a higher authority to a Military Commander to assign specific tasks
- Limited to the detailed local direction, control of movements and activities necessary to accomplish the assigned tasks

UNMO C2 Structure

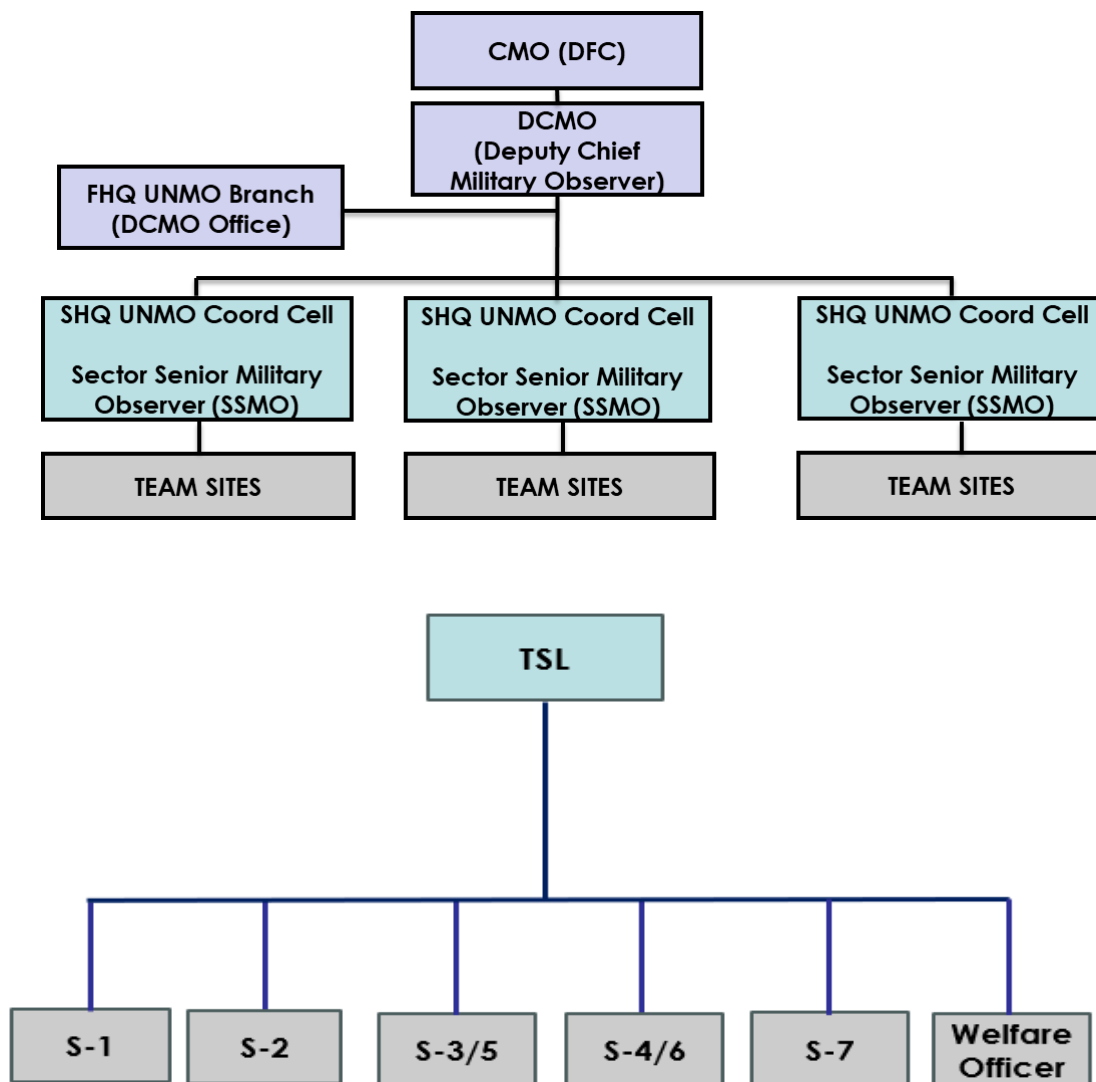


- UNMO C2 Structure at FHQ/ SHQ

- Leadership
- UNMO Staff Branches
- Multidimensional and Traditional UNPKO

- UNMO C2 Structure at Team Site

- UNMO Staff Branches
- Roles and Responsibilities
- Operating Rhythm



UNMO C2 Structure – Mission FHQ



- **Head of Military Component (HOMC)/Force Commander (FC):**
 - Exercises Operational Control (OPCON) over all military personnel, including UNMO
 - Responsible for ensuring discipline and good order, including reporting misconduct
- **Deputy Force Commander (DFC), usually Chief Military Observer (CMO):**
 - Manages UNMO activities under the direction of the HOMC/FC

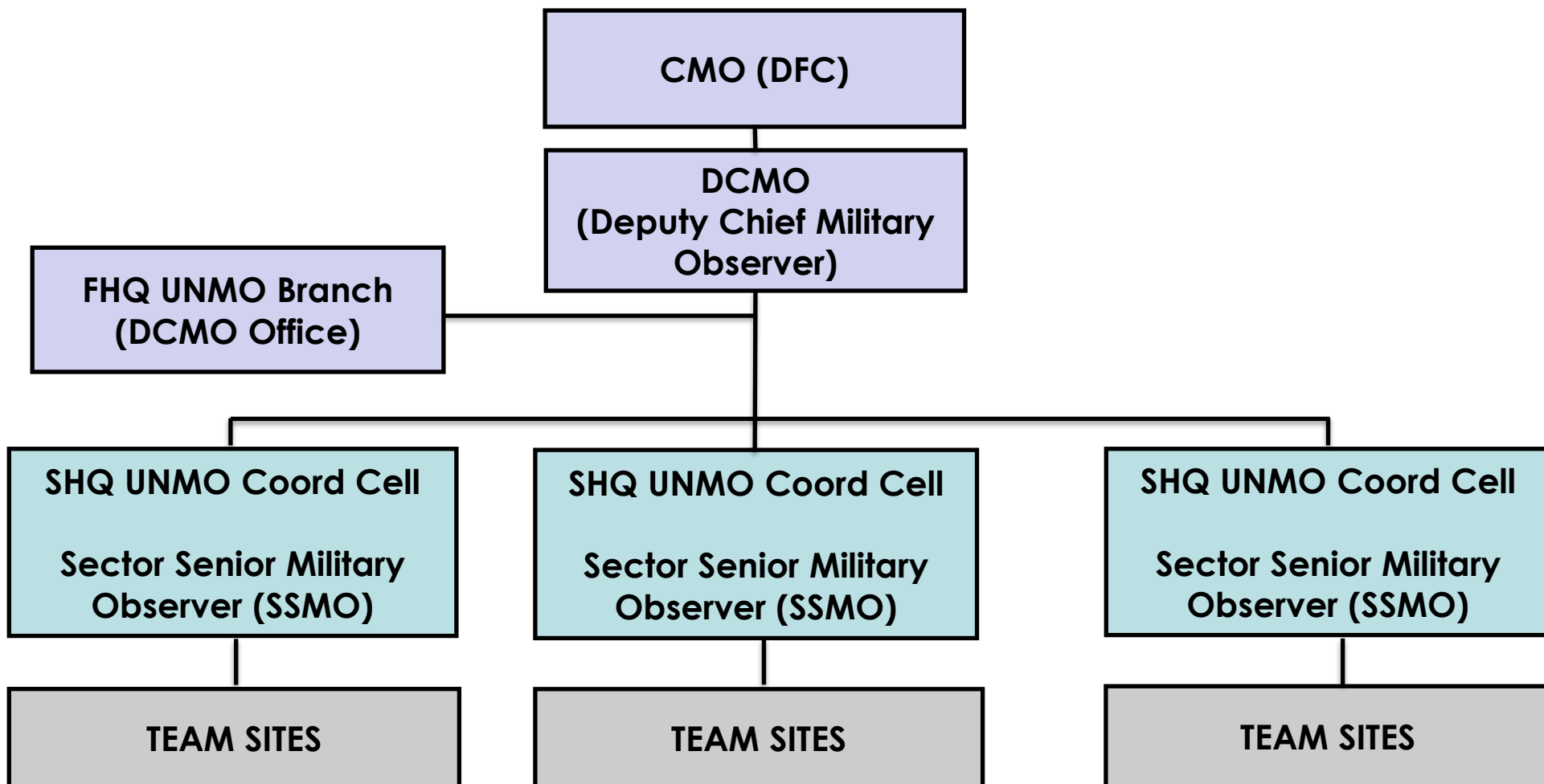
UNMO C2 Structure – Mission FHQ



- **Deputy Chief Military Observer (DCMO):**
 - Coordinates UNMO activities at FHQ and TS; holds TACON over TS
- **UNMO Branch at FHQ:**
 - Manages all UNMO-related matters and oversees TS operations
- **Relief System:**
 - Ensures uninterrupted task execution during absences



UNMO Generic C2 Structure





Mission FHQ – UN Staff Branches

Each staff branch can be identified by a prefix corresponding to its command level: **U: Force HQ (FHQ), G: Sector HQ (SHQ), S: Units/Team Site**

FHQ UNMO Branch Functions:

U-1: Personnel Administration

U-2: Military Peacekeeping-Intelligence (MPK-I)

U-3/5: Operations/ Planning

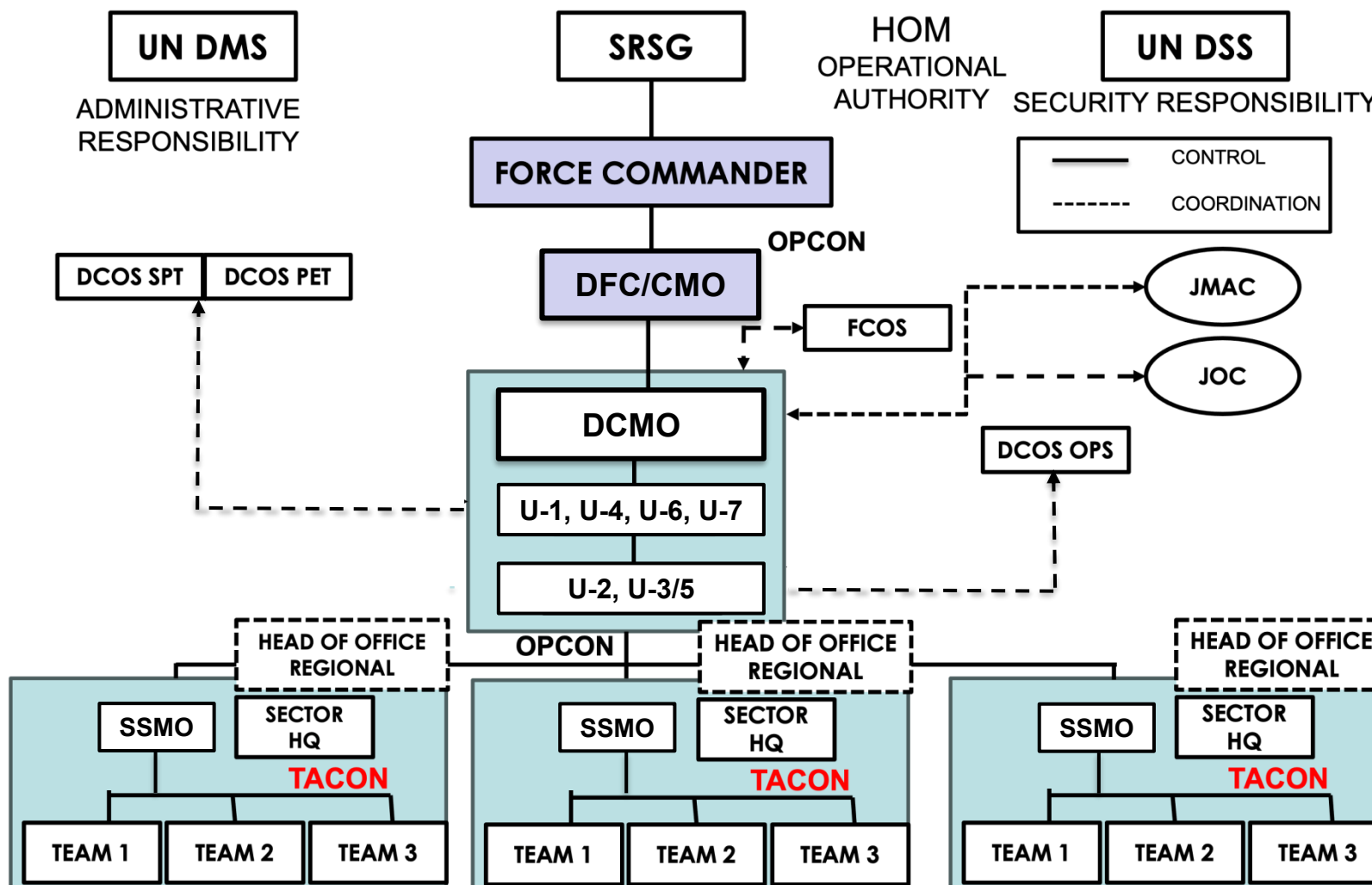
U-4: Logistics

U-6: Communications

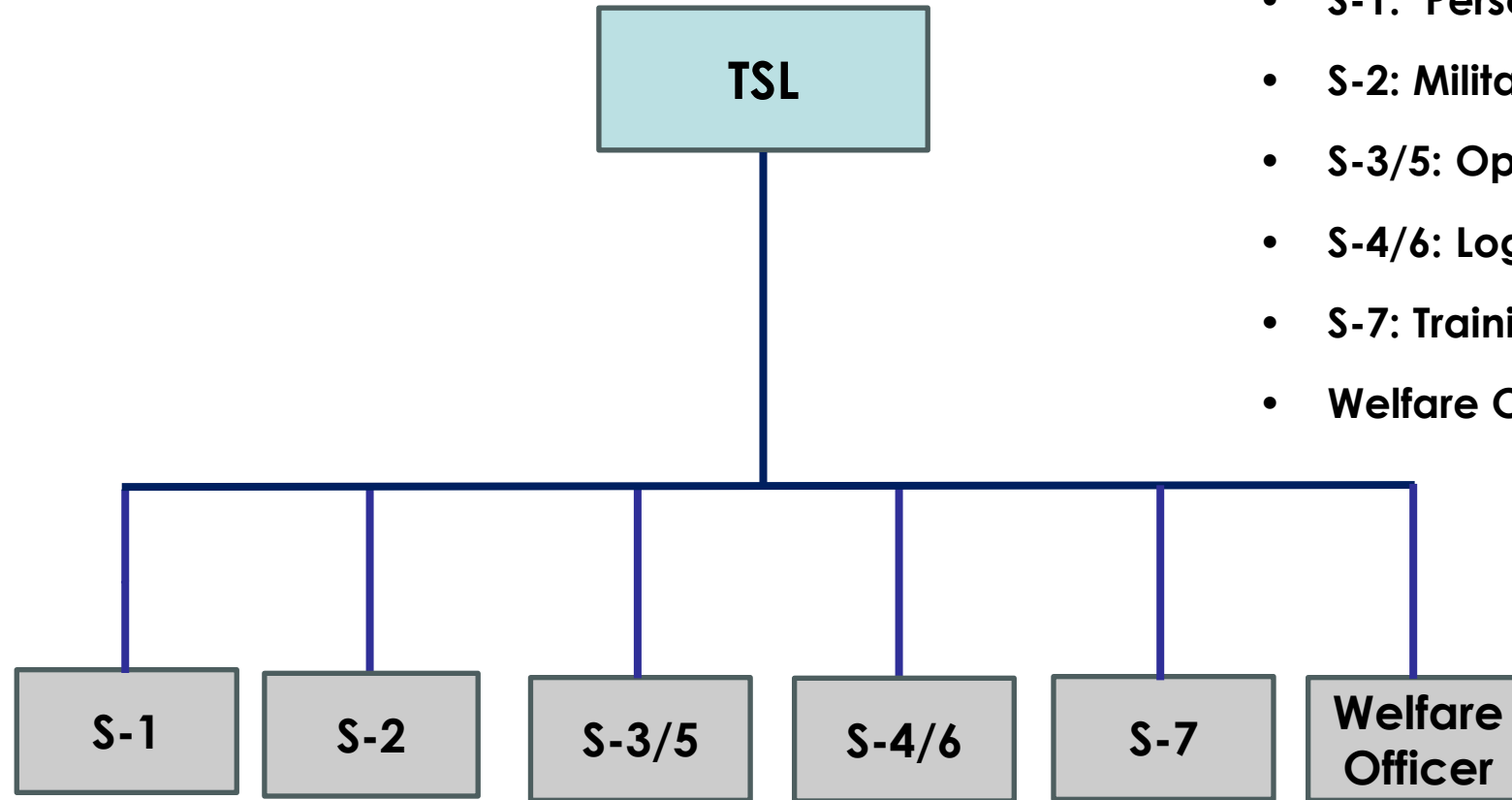
U-7: Military Training



UNMO C2 Structure in Multidimensional UNPKO



UNMO TS Structure and Responsibilities



- **S-1: Personnel Administration**
- **S-2: Military Peacekeeping-Intelligence (MPK-I)**
- **S-3/5: Operations/ Planning**
- **S-4/6: Logistics/ Communications**
- **S-7: Training**
- **Welfare Officer: Welfare of UNMO**



UNMO TS Operating Rhythm

- Structure sequence of planning, operations and reporting activities
- Activities synchronized to ensure mission objectives
- UNMO TS's routine based on the operating rhythm, reporting deadlines, operational requirements set by higher HQ
- Team Site Leader oversees the rhythm, duties and responsibilities



UNMO TS Operating Rhythm - Example

Event	Period	Participating/Reporting line
Morning brief	Daily	All team Members
Two short range patrols (as defined by FHQ)	Daily	Weekly patrol plan
Daily Situational Report	Daily	Higher Headquarters
One Long Range Patrol (as defined by FHQ)	Once a week	Weekly patrol plan
One overnight patrol (at least)	Twice a month	Patrol plan
Patrol / Operations Report	2 hours after the completion	Higher Headquarters
Weekly Team Meeting	Weekly	All team Members
Operation coordination meeting	Weekly	Contingents, UNPOL and other UN agencies deployed in AOR
Weekly Patrol Plan	Weekly	Team leader, Team operations officer & Higher Headquarters
Weekly Activity and Information Summary	Weekly	Higher Headquarters
Weekly Report of Equipment and Vehicles status	Weekly	Higher Headquarters
Monthly Attendance Report	Monthly	Higher Headquarters
Monthly Logistic Report	Monthly	Higher Headquarters
Flash Report	Immediately as required	Higher Headquarters
Notification of Casualty (NOTICAS)	Immediately as required	Higher Headquarters



Summary of Key Messages

- Levels of AC2 in UNPKO: Strategic, Operational, and Tactical
- AC2 applicable for UNMO: Operational Authority, Operational C2, Tactical C2
- UNMO C2 structures may vary in Multidimensional and Traditional UNPKO
- UNMO TS structure: TSL, S-1, S-2, S-3/5, S-4/6, S-7 and Welfare Officer
- UNMO TS operating rhythm: structured sequence of planning, operations and reporting activities - alignment with requirements of higher HQ



Learning Activity 1

Mix and Match

Total Time: 4 min

Preparation: 2 min

Discussion: 2 min

1. Operational Authority

() Authority delegated to a Military or Police Commander for the direction, coordination and control of uniform personnel under his or her command

2. Operational Command and Control

() Authority transferred by the Member States to UN to use the operational capabilities of their national contingents and individuals

3. Tactical Command and Control

() Authority delegated by a higher authority to a Military Commander to assign specific tasks

Learning Activity 2



Plenary Quiz (True or False)

- HOMC/FC exercises Operational C2 over all Military Units and individual uniformed personnel (UNMEM, UNSO)

() True

() False

Learning Activity 2



2. UNMO team sites are always the same size, composition and structure across all UNPKOs, independently on the mission mandate and area of responsibility.

☐ True

☐ False

Learning Activity 2



3. The UNMO Team Site's operating rhythm consists of a structured sequence of operations, planning, and reporting activities that align with the requirements of higher headquarters.

() True

() False

Learning Activity 3



Group Discussion

Total Time: 20 mins

Preparation: 10 min

Discussion: 10 min

- What are the similarities and differences between the C2 in your national armed forces and that of the UNPKO?
- In your opinion, what challenges might you face concerning C2 during your deployment as a UNMO?