



Brief on the CARANA Scenario-Based Exercise

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Purpose of the Scenario-Based Exercise



Enable participants to practice and apply the UN Military Decision-Making Process (UN MDMP) within a secure and safe learning environment, as well as to work in a fictitious mission environment and understand the MSO responsibilities and tasks in a FHQ and SHQ



Learning Outcomes

- Apply the UN MDMP followed in UN FHQ and SHQ throughout the SBE
- Demonstrate adaptability and ability to apply the knowledge of national military planning process doctrines in a UN environment, using the UN MDMP, in different operational situations
- Incorporate UN principles and values into the planning process
- Prepare planning documents and orders (OPORD, FRAGO, and WARNORD)
- Prepare and conduct various types of UN briefings for Commanders (facilitators)
- Analyse and Generate Reports
- Demonstrate coordination and cooperation between different FHQ branches and HQs (e.g. FHQ, SHQs, U2, U3, JOC, JMAC and MSC) and external partners (e.g. NGOs, local security forces etc.)



Methodology

- **Roles**

- **Participants:**

- ☐ Play main FHQ and SHQ branches
 - ☐ Positions assigned according to expected mission role on deployment (tentative)



Methodology

- **Roles**

- **Facilitators:**

- ☐ Controllers and mentors. Not assessors
 - ☐ Distribute and manage “Situations” and “Injects”
 - ☐ Act as HiCon and LoCon (UNHQ, Head of Components, FC, SC, Commander of Units, external partners, UNMO/IPO TS, etc.)

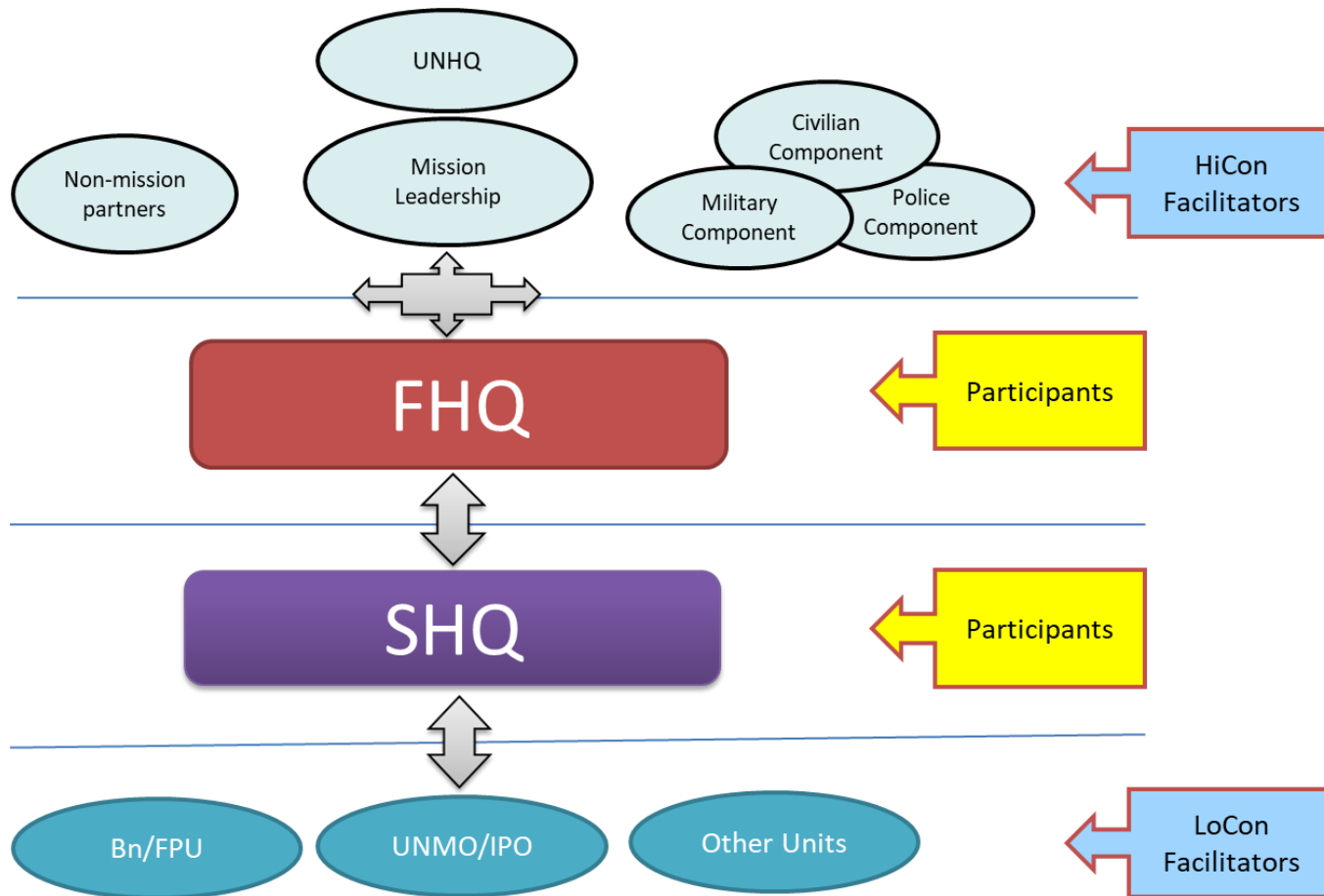


Methodology

- **Delivery: Crawl – Walk – Run**
 - Injects increase in complexity and speed of delivery according to group progress
 - Sequence of events not fixed



Exercise Structure Diagram



- Two-tier exercise:
 - 1x FHQ and 1x SHQ
 - Participants
- Two exercise controls:
 - HiCon and LoCon
 - Facilitators
- Directing Staff:
 - Exercise Director, Mentors, Staff



Organisational Setting

- **Staff Positions in FHQ and SHQ:**
 - COS
 - U2
 - U3
 - U4
 - U5
 - U9
 - Duty officer
 - U1, U6, U7 and U8 (double-hatted)
- **HiCon and LoCon**
 - Facilitators



Exercise Appointments

Serial	Rank	Last name	First Name	Appointment	Remarks
(a)	(b)	(c)	(d)	(e)	(f)
FHQ					
1.				COS	
2.				U2	
3.				U3	
4.				U3	
5.				U4	
6.				U5	
7.				U9	
8.				DUTY OFFICER	
9.				U1	
10.				U6	
11.				U7	
12.				U8	



Exercise Appointments

Serial	Rank	Last name	First Name	Appointment	Remarks
(a)	(b)	(c)	(d)	(e)	(f)
SHQ – Sector 2					
1.				COS	
2.				U2	
3.				U3	
4.				U3	
5.				U4	
6.				U5	
7.				U9	
8.				DUTY OFFICER	
9.				U1	
10.				U6	
11.				U7	
12.				U8	



Roles of Directing Staff

- **Exercise Director:** _____
- **Mentor of FHQ/Force Commander:** _____
- **Mentor of SHQ/Sector Commander:** _____
- **HiCon:** _____
- **LoCon:** _____
- **General Staff:** _____ (IT)
_____ (Supply)



Location of HQs

- FHQ – *e.g. breakout room 1*
- SHQ – *e.g. breakout room 2*
- LOCON – *e.g. breakout room 3*
- HICON – *e.g. main lecture room*



Communication

	Tel	Email
FHQ	<i>e.g. Ext: 3250</i>	<i>e.g. caranafhq@gmail.com Password: FHQ123456</i>
SHQ	<i>e.g. Ext: 3240</i>	<i>e.g. caranashq@gmail.com Password: SHQ123456</i>
HiCon	<i>e.g. Ext: 3230</i>	<i>e.g. caranahc@gmail.com Password: HC123456</i>
LoCon	<i>e.g. Ext: 3220</i>	<i>e.g. caranalc@gmail.com Password: LC123456</i>



Main Activities “Products”

- Situation Briefing
 - Morning Briefing
 - Mission Analysis Briefing
 - COA Development Briefing
 - Decision Briefing
 - Reports
 - Orders
-
- *No more than 30 minutes per briefing*



Situation Briefing Structure

Briefer	Subject
Chief of Staff	Purpose and Agenda
U2	Operational Environment Analysis Threat Analysis Risk Analysis
U3	Current Deployment of Peacekeeping troops and UNMO team sites
U4	Logistic situation
U9	Mission partners analysis
Chief of Staff	Conclusion
Commander	Guidance



Morning Briefing Structure

Briefer	Subject
U3	Operations: tasks completed by military units under FC/SC
U2	Major incidents of the previous day and special concerns in intelligence
U4	Special concerns in logistics
U5	Special concerns in planning
U9	Special concerns of CIMIC
Chief of Staff	Conclusion
Commander	Guidance



Mission Analysis Briefing Structure

Briefer	Subject
Chief of Staff	Purpose and Agenda
U2	Initial U2 Estimate
U3	Operations
U4	Logistic support
U9	Initial CIMIC estimate
Chief of Staff	Proposed restated mission
Commander	Guidance



Decision Briefing Structure

Briefer	Subject
Chief of Staff	Higher Commander's Intent, situation, HOMC Guidance, conclusion
U2	AOE (Relevant aspects)
U3	Restated Mission and Status of own forces
U5	COA Comparison (Including risks and control measures)
U4, U5, U6, U9	COA Analysis from perspectives of respective functions
Chief of Staff	Conclusion
Commander	Decision



SBE Conduct

- Confirm roles
- Organise the HQ (including comms equipment if available)
- Analyse and respond to injects as per staff procedures for your role and HQ:
 - Prepare and deliver Briefings
 - Prepare and issue Reports, Sitreps, Orders, etc.



What is expected

- Communicate - vertically and laterally
- Identify tasks and take action
- Produce briefings, reports and draft orders
- Improvise as required
- Make assumptions if information is inaccessible
- Explain your actions to colleagues and facilitators



Basic Rules

- Cooperate with other branches and entities
- TEAM = Together Everyone Achieves More
- AAI = ACCEPT ADAPT IMPROVE



Common Pitfalls

- Misallocation of tasks
- Lack of communication and coordination
- Team member clashes
- Too much emphasis on details
- Missing timings



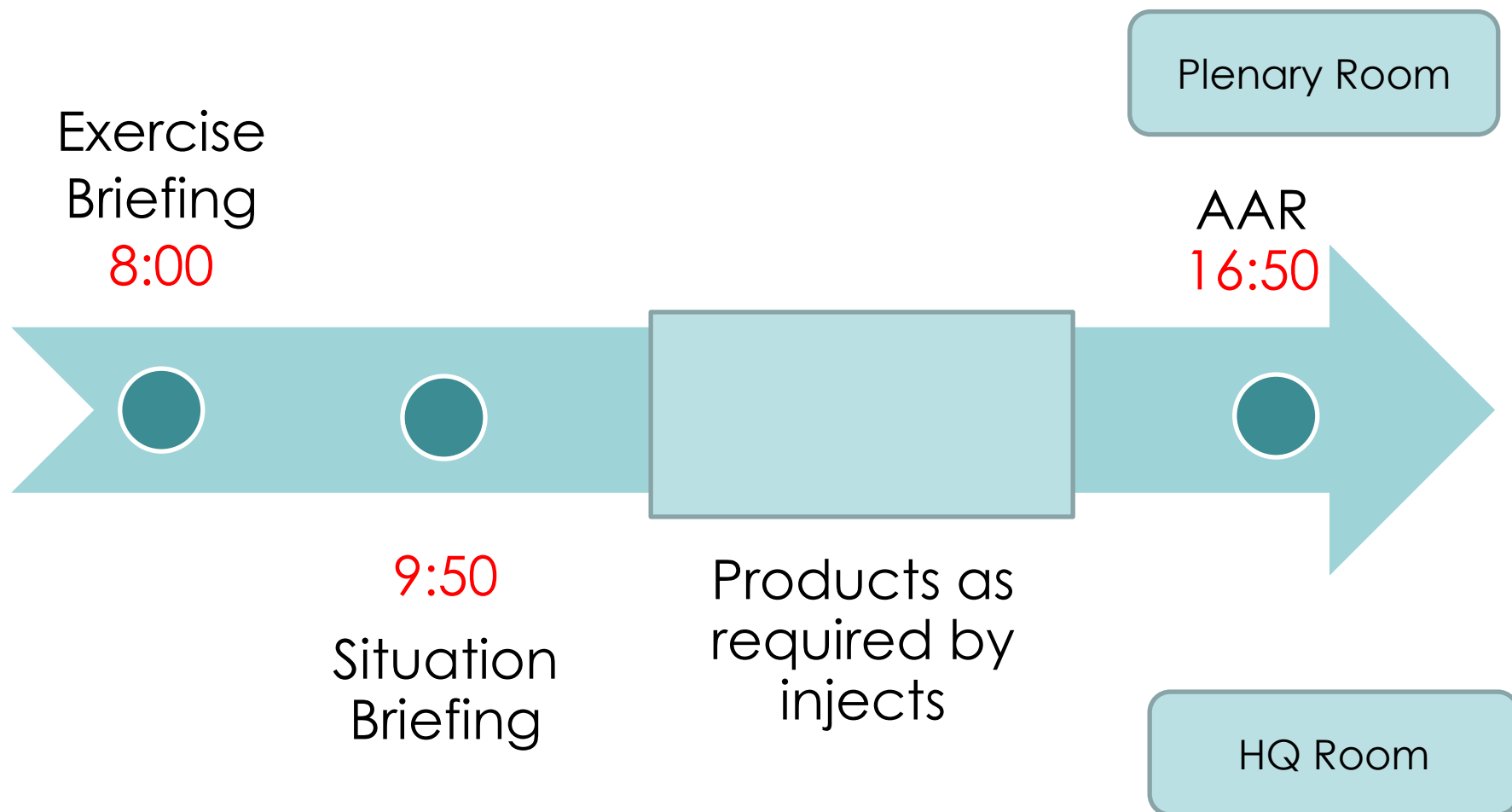
Sequence of Events

Day -1:

- HQ setup
- Prepare and Conduct Situation Briefing to FC and SC
- Respond to injects
- Mission Analysis Briefing
- Prepare Morning Briefing following day
- AAR

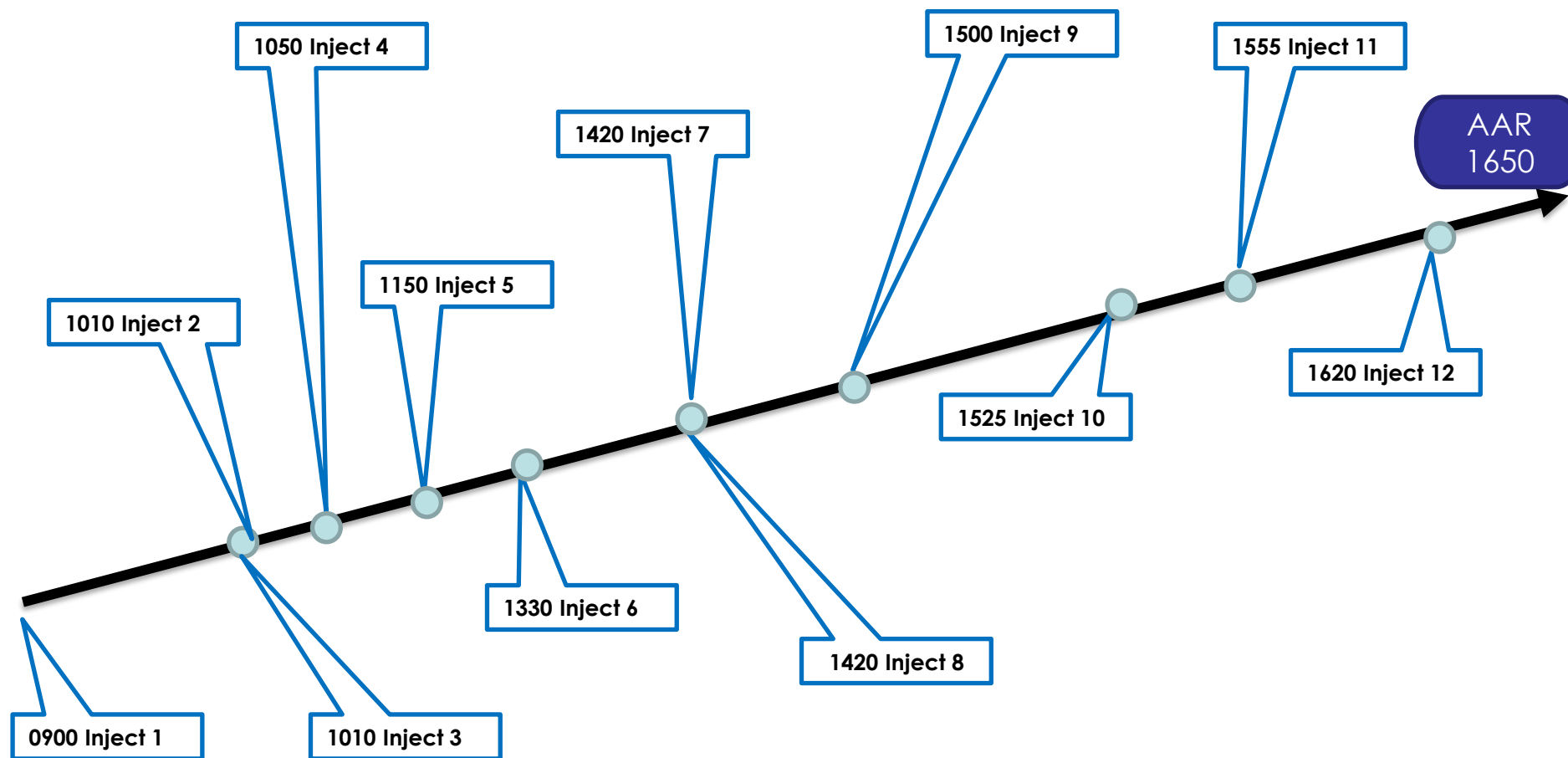


Planning Timeline – Day 1





Storyline – Day 1



Sequence of Events

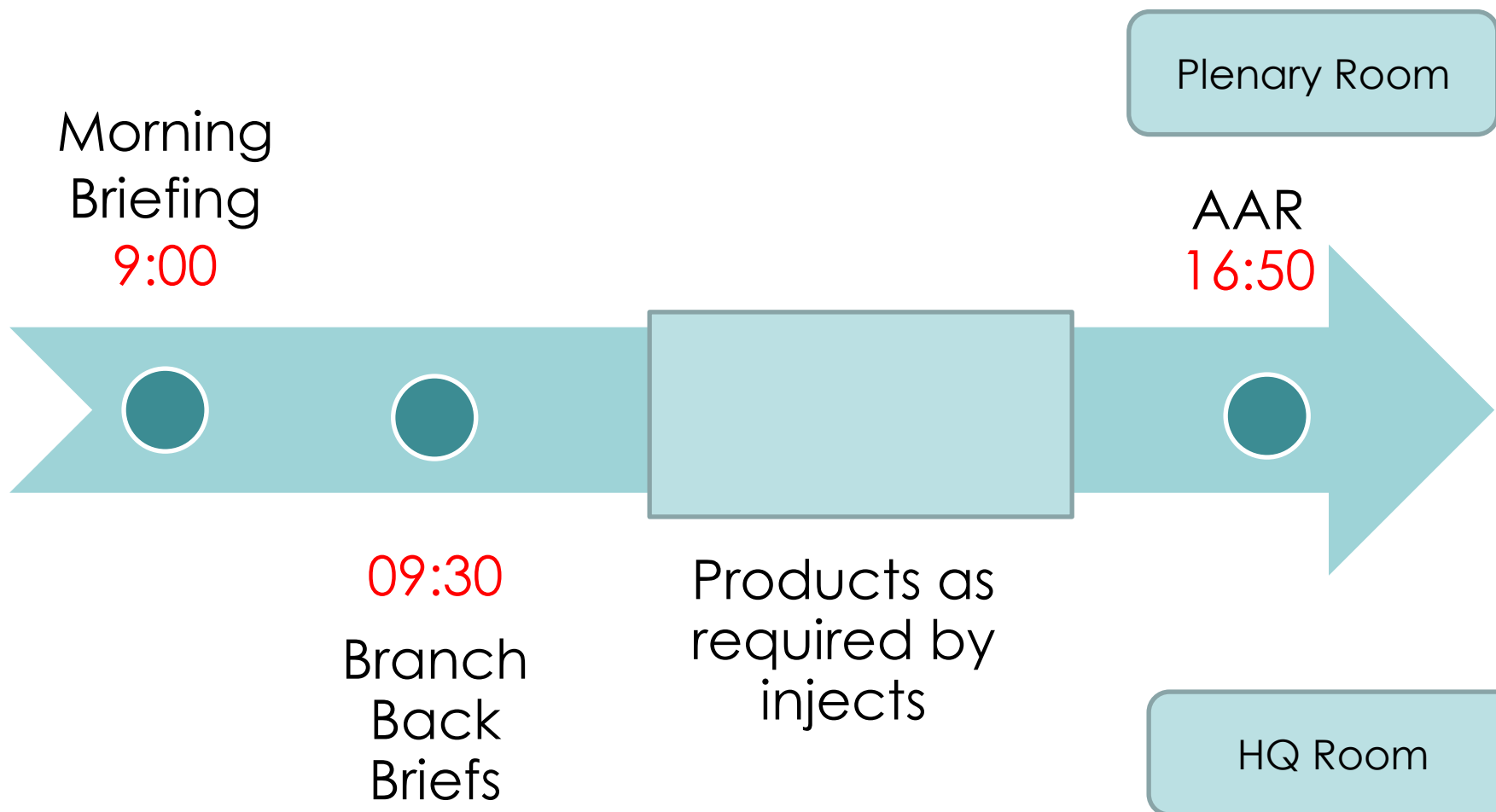


Day -2:

- Morning Briefing
- Branch Briefings
- Respond to injects
- AAR

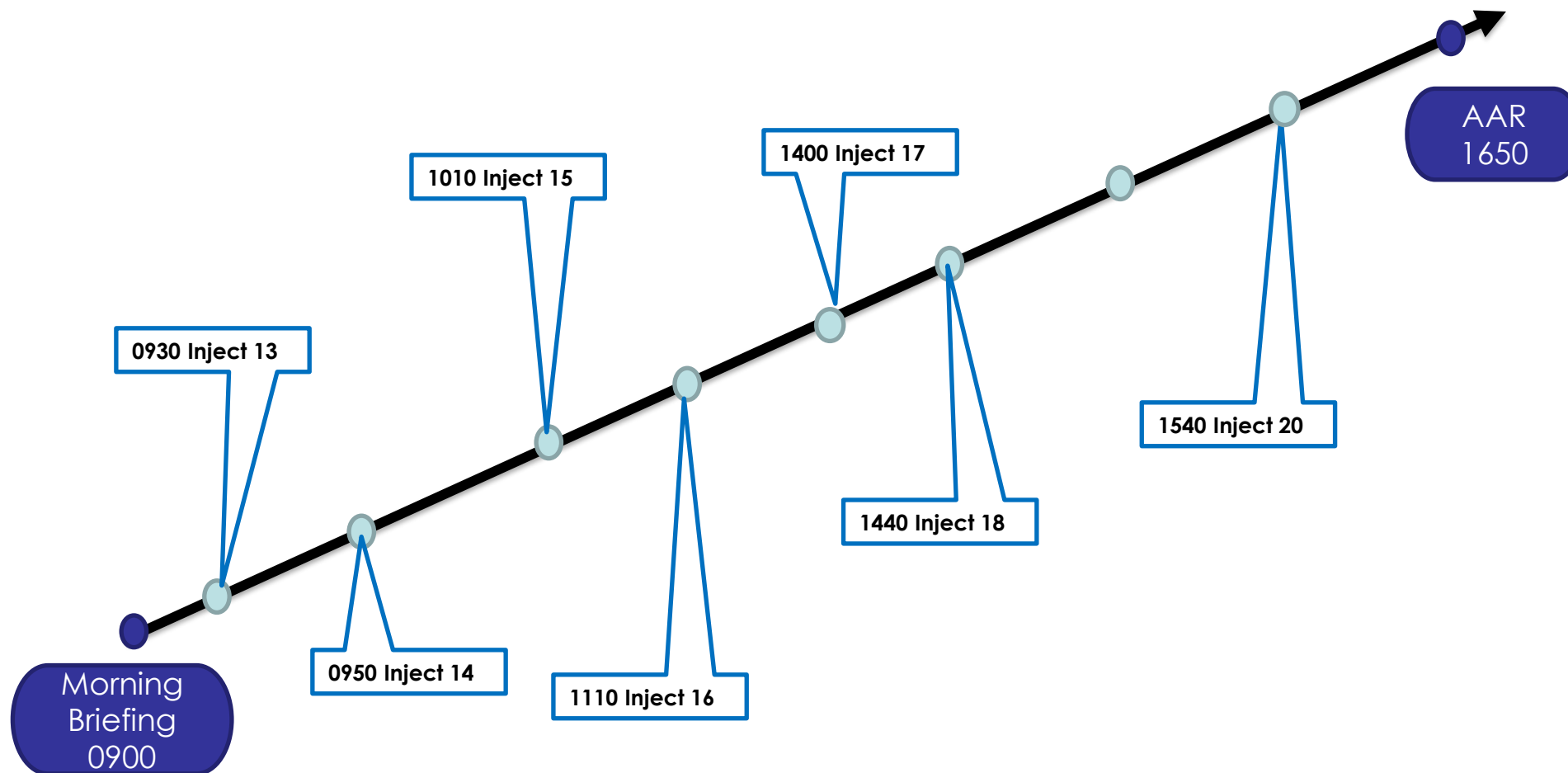


Planning Timeline – Day 2





Storyline – Day 2



Sequence of Events

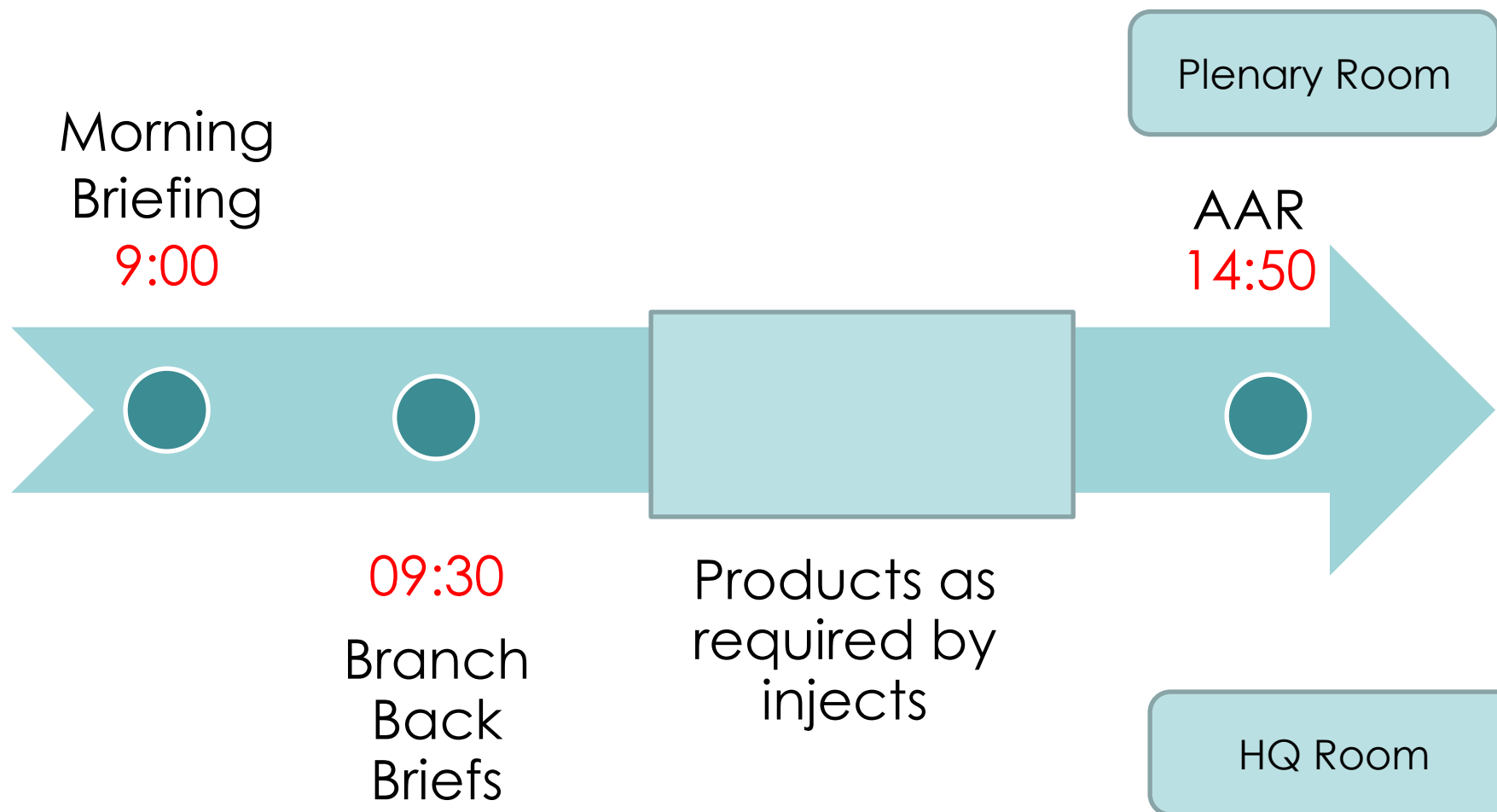


Day -3:

- Morning Briefing
- Branch Briefings
- COA Development and Decision Briefings
- Respond to injects
- AAR for the Exercise

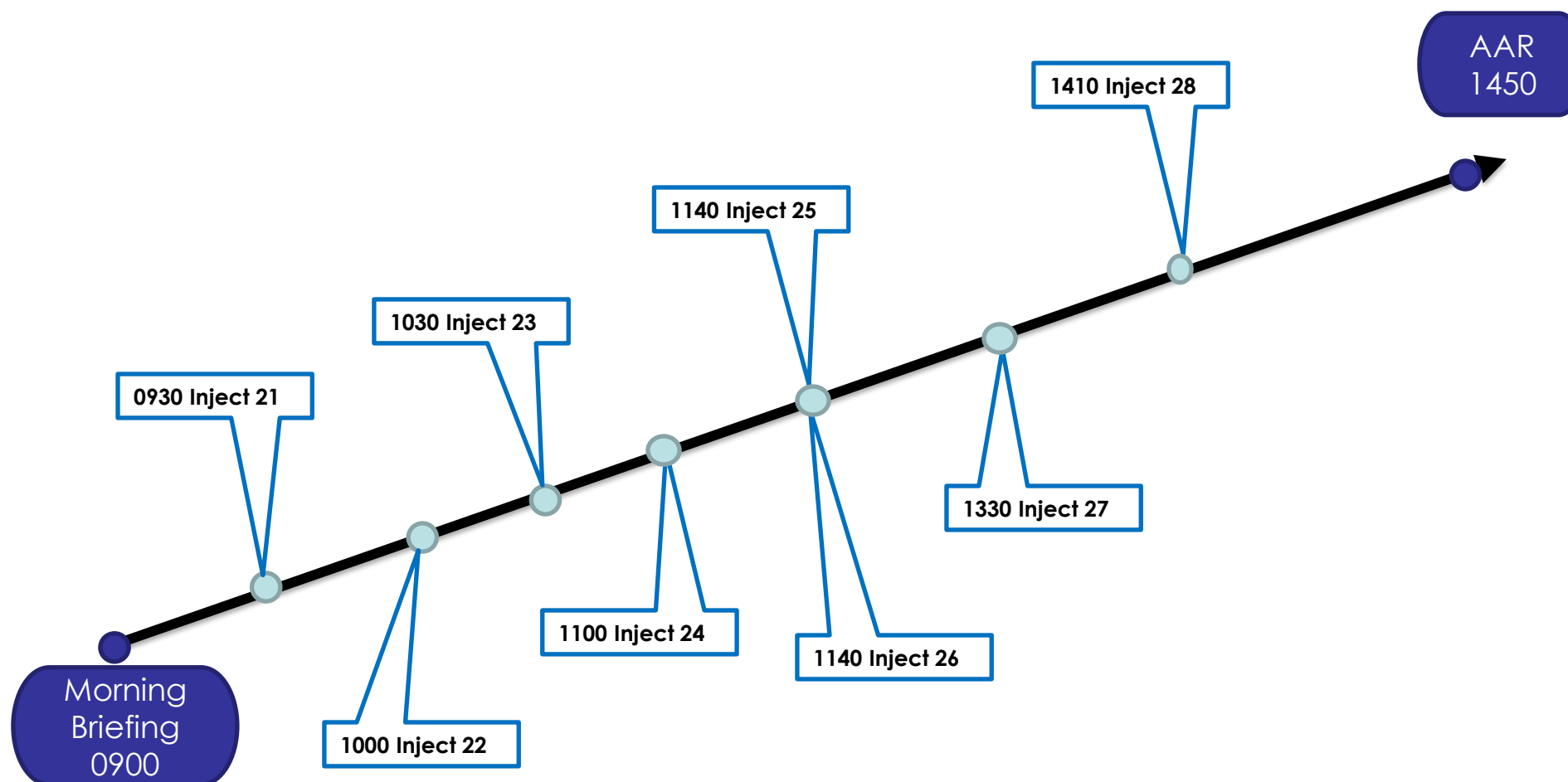


Planning Timeline – Day 3





Storyline – Day 3



Scenario – Situation Briefing



United Nations Assistance Mission in Carana (UNAC)

M+210



Overall Situation at M+210

- **Political Situation – No change**
- **Security situation**
 - Tensions intensified between CISC and Carana Government
 - CISC leaders stated that they are dissatisfied with the distribution of government functions between the conflict parties
 - Various armed clashes between CISC and CDF, especially around KIKA, MIA and LORA

Overall Situation at M+210



- **Security situation**

- UN is seen as an extended arm of the government and was denied FOM
- UN is getting attacked by armed groups (1 UNMO and 1 Interpreter were killed)
- Clear indications that formation of splinter groups in CISC is increasing
- Several attacks on relief organisations have occurred in the LEPPKO Region.
- CISC Leadership denies involvement in the attacks against humanitarian organisations

Overall Situation at M+210



- **Security situation**

- Tense situation in the HANNO Region deteriorated and turned violent
- Several large-scale demonstrations occurred in MARONI and AKKABAR
- Carana and the CDF reacted with force, leading to civilian deaths and injuries
- Authorities are losing control over the area
- Situation is impacting provision of humanitarian assistance
- It is one of the missions main LOC

Overall Situation at M+210



- **Deployment of the conflict parties (FDC, MPC, CISC) – No change**
- **Humanitarian Situation in Carana**
 - Continues the movement of IDPs from the camps towards former communities in central/west
 - Clashes between returnees and local population are reported in KOLONI and MAHBEK
 - Humanitarian organisations shift efforts from IDP camps to West
 - Threats and attacks on humanitarian aid workers happen on a regular basis

Status of UNAC at M+210



- **Deployment of the civilian components of the Mission – No change**
- **Deployment of the Police component**
 - During last 30 days additional 35 IPOs arrived in the mission
 - Two FPU's from Bangladesh and Uganda arrived at M+195 and are currently being set-up for operations in Maroni and Corma respectively.
 - FPU from Senegal is delayed until M+250 to undergo additional health checks

Status of UNAC at M+210



- **Logistics situation**

- Mission support capabilities established as planned
- No major obstacles/delays observed

- **Deployment of Military component**

- Deployment of military personnel and units is ongoing in line with deployment plan

Status of UNAC at M+210



This morning a cable from DPO arrived at the mission informing:

- Battalion from RWANDA will be delayed at least 6 months.
- PAK Aviation unit and Level II hospital will be delayed until further notice.
- South African Engineer Unit is scheduled to arrive at M+210 and should be fully operational by M+255



Status of UNAC at M+210

Initial capability shortfalls and health concerns were addressed (M +180):

- The Senegalese Infantry Battalion began deploying from M+180 and is now largely established in the area of operations. Following its deployment, a suspected tuberculosis cluster was identified among 33 soldiers. Civilian medical staff, contracted through DMS, supported the Level I clinic and determined that it was a bacterial infection showing similar symptoms to tuberculosis. Only 10 affected personnel remain under treatment. The battalion is currently operating at reduced capacity, and full operational capability is expected by M+260.
- Missing maintenance technicians of UGDBAT were deployed by the TCC 10 days ago

Force Commander Direction and Guidance at M+210



- **Force Commander is concerned about the security situation in Sector II, as well as the capability shortfalls of the military and tasks the FHQ to provide a plan:**
 - To react to the increasing tension between CISC and CDF, in order to ensure a safe and secure environment in the LEPPKO Region
 - Increase visibility on the activities of El-Hasar in the West of Koloni Region
 - While ensuring mandate implementation throughout Carana

Force Commander Direction and Guidance at M+210



- **The Force Commander expects:**
 - Situation Briefing NLT DD MM YYYY at HH MM h